
STEPHEN WRIGHT

- Over 30 years' experience in the construction industry.
- Specialises in the preparation of forensic delay and disruption analysis.
- Provided both written and oral evidence for Arbitration hearings in Hong Kong, India, Singapore, South Korea, and DAB hearings in Thailand, the United Arab Emirates and the United Kingdom.

**SUMMARY****Qualifications**

BTEC Construction Studies.

Contract Experience

FIDIC, JCT, NEC and Bespoke Forms.

Sectors

Aviation, Buildings, Energy and Power, Hospitals, and Infrastructure projects.

Geographic experience

Asia

Australia

Europe

Middle East

United Kingdom

Expert experience

Over 20 appointments for independent advice as a delay expert in the Far East, the Middle East and the United Kingdom on a variety of sectors in the construction industry.

Attended Academy of Expert Training sessions and held AMAE membership.

Previously held ACIOB and ACI Arb professional memberships.

Stephen Wright is a testifying planning and delay expert with over thirty years' experience in project management related disciplines on Aviation projects, Building and Commercial Developments, Energy and Power projects, Hospitals, and Infrastructure projects.

Stephen has delivered objective, professional, and reliable services to his clients, using his skills in alternative dispute resolution, project controls, and CPM scheduling.

Stephen has been appointed to prepare the analysis, review, and preparation of extension of time claims and retrospective delay analysis on a wide variety of projects throughout Asia, Australia, Europe, and the Middle East.

Stephen has also been appointed to undertake independent assessments of extension of time claims for Contractors and Employers across multiple sectors in the construction industry.

Stephen's analytical programming skills, coupled with his knowledge and experience on a wide spectrum of projects, enables him to identify the causes of problems and their effect on the programme.

Stephen specialises in the use of Primavera Project Planner and Artemis. In addition, he is well versed with MS Project, Power Project and standalone programme review and risk software.

In addition to gaining a strong background in construction, Stephen has held senior managerial positions and been responsible for leading and developing consultancies with full P&L operational responsibility.

EMPLOYMENT HISTORY

- **INDEPENDENT - APAC AND MENA**

Delay and Planning Expert, May 2025 to present

Responsibilities – Delay Expert/Claim service delivery. Business Development.

- **DIALES - SINGAPORE**

Director, 2024 to April 2025

Responsibilities – Delay Expert/Claim service delivery. Business Development and Growth reporting to the Regional Board.

- **IAIN WISHART GROUP / EXERTUS CONSULTING – APAC AND MENA**

Planning Director, 2022 to 2024

Responsibilities – Delay Expert/Claim service delivery. Business Development and Growth reporting to the Board.

- **HKA GLOBAL - SINGAPORE.**

Director, 2021 to 2022

Responsibilities – Delay Expert/Claim service delivery.

- **CLAIMS DIRECTOR - OMAN, QATAR, AND THAILAND.**

Freelance Claims Director, 2019 to 2020

Responsibilities – Delay Expert/Claim service delivery.

- **DGA GROUP – INTERNATIONAL EXPERTS - ASIA AND MENA.**

Director, Owner, 2016 to 2018

Responsibilities – Delay Expert/Claim service delivery, Full Regional P&L responsibility, Business Development and Growth reporting to the Main Board.

- **ARCADIS (EC HARRIS) - ASIA.**

Equity Partner, 2011 to 2016

Responsibilities – Delay Expert/Claim service delivery, Full Regional P&L responsibility, Business Development and Growth reporting to the Asia Regional Leadership and Main Board.

- **GARDINER & THEOBALD FAIRWAY – AUSTRALIA, HONG KONG, UNITED KINGDOM, UAE.**

Senior Consultant, 1999 to 2011

Responsibilities – Expert/Claim service delivery, UAE and Thailand Office Manager.

- **LINDNER –UNITED KINGDOM AND GREECE**

Senior Planner and Site Manager, 1999 – 1999

Responsibilities – Site Manager and Planning Manager.

- **BEARD DOVE – MACAU AND MALAYSIA**

Planning Engineer, 1994 to 1998

Responsibilities – Planning Engineer.

SECTOR EXPERIENCE

AVIATION

Multiple Projects, United Arab Emirates

Assigned by a major German contractor to undertake retrospective delay analysis exercises on the expansion of Dubai Airport, the Dubai Cargo Terminal, and Etihad Interim Terminal in Abu Dhabi.

Chek Lap Kok Airport, Hong Kong SAR

Based in Hong Kong conducting a retrospective delay analysis exercise on the Chek Lap Kok Airport in Hong Kong.

New Athens International Airport, Greece

Responsible for the Site Management of the Fit Out works to the Satellite Terminal Building of the New Athens International Airport along with the generation of the Design, Procurement, Construction Interface and Co-ordination Programmes on both Contract and short-term planning for both the Main and Satellite Terminals.

London Luton Airport, United Kingdom

Responsible for the Design, Procurement, Construction Interface and Co-ordination Programmes on both Contract and Short-term planning for the Fit Out of the New London Luton Airport Terminal Building.

Kuala Lumpur International Airport, Malaysia

Planning Engineer for the design and construction of the 41 km Dedicated Highway, linking Kuala Lumpur to the new Kuala Lumpur International Airport. Responsible for the design planning, interface co-ordination, monitoring, and progress reporting to the main contractor.

Kuala Lumpur International Airport, Malaysia

Planning Engineer for the Satellite Terminal (TBC2) at the Kuala Lumpur International Airport, working for a large Japanese contractor. Responsible for the design planning, interface co-ordination, monitoring, and progress reporting to the main contractor.

Kuala Lumpur International Airport, Malaysia

Planning Engineer on the Kuala Lumpur International Airport, responsible for design planning, interface co-ordination, monitoring, and progress reporting on engineering design for the earthworks, drainage, and aircraft movement and express rail link to Kuala Lumpur International Airport.

Macau International Airport, Macau SAR

Planning Technician on the Macau International Airport, assisting with the preparation of the design and construction programmes, interface co-ordination, monitoring, and progress reporting.

BUILDINGS

Confidential, United Arab Emirates

Undertaking an independent expert assessment of the contractor's claim for extension of time on a mixed-use development in the United Arab Emirates.

Confidential, Hong Kong SAR

Appointed expert witness for the time related matters on a mixed-use development arbitration in Hong Kong.

Confidential, China

Led a team of Delay and Quantum analysts assessing extension of time claims and preparing for potential Arbitrations for the Employer on an upcoming theme park resort in China.

Confidential, Singapore

Preparation of the main contractor's extension of time claims for a hospital development in Singapore.

Confidential, Vietnam

The analysis and preparation of a retrospective delay analysis and extension of time submission for an international contractor in dispute on a mixed-use development in Hanoi, Vietnam.

Confidential, Malaysia

Expert witness advice for the time matters on an arbitration in Malaysia. Provided advice on extension of time applications and determinations.

Confidential, Singapore

Appointment for the provision of claims management support on a large manufacturing facility in Singapore.

Confidential, Hong Kong SAR

Responsible for the generation of the Fit-Out works programme for a Trading Centre in Hong Kong for a major American Bank.

Confidential, Hong Kong SAR and China

Projects included the refurbishment of several service branches and trading centres in Hong Kong and a trading and training centre in Shanghai.

Confidential, Hong Kong SAR

Responsible for the planning and co-ordination of several Project Management projects for a large British Bank based in Hong Kong. Duties included the identification of project risk and methods of recovery.

Confidential, Hong Kong SAR

Responsible for the preparation of the Tender Programme for a ten-storey office fit-out for a major American Bank based in Hong Kong.

O2 Shopping Centre, United Kingdom

Seconded to a major British contractor to undertake a retrospective delay analysis exercise on a shopping centre in central London.

Confidential, United Arab Emirates

Assigned by a major Malaysian Architectural firm in the United Arab Emirates to provide expert advice on extension of time applications and determinations on a large mixed-use equestrian facility.

Kuala Lumpur Twin Towers, Malaysia

Planning Engineer seconded to a local contractor to generate their tender programme on the Kuala Lumpur City Centre, Petronas Twin Towers. The tender was successful, and the secondment was extended to include for the preparation of the contractor's construction programme.

ENERGY AND POWER

Confidential, Saudi Arabia

Appointed expert witness for the time related matters on a power project in Saudi Arabia.

Confidential, South Africa

Leading a team of delay analysts supporting the appointed delay expert for a DAB appointment on a power project in South Africa.

Confidential, Laos

Appointed expert witness for the time related matters on a coal fired power plant arbitration in Laos.

Confidential, South Korea

Appointed expert witness for the time related matters on nuclear power plant arbitration in South Korea.

Confidential, Africa

Assigned by a major German contractor to provide expert advice on extension of time applications and determinations on a dispute on a power plant in Africa.

Confidential, Thailand

Assigned by a major German contractor to manage the planning function on a 700 MW combined cycle power plant power station in Thailand.

Confidential, Australia

Assigned by a major German contractor in Victoria, Australia on a 310 MW simple cycle peak load power station.

Confidential, Multiple Locations

Assigned by a major German contractor to undertake retrospective delay analysis exercises on several combined cycle power plant power stations in Argentina, Finland, Kuwait, Spain, and the United Arab Emirates including one nuclear plant.

Confidential, Sultan of Oman

Assigned by a major German contractor to undertake an audit of the Contract programme on a live open cycle power plant in the Sultan of Oman.

Confidential, Confidential

The analysis and preparation of a retrospective delay analysis (time slice method) for an international contractor in dispute on an open cycle power plant in the Middle East.

Confidential, Qatar

Assigned by a major Spanish contractor in Qatar to undertake retrospective delay analysis exercises on one of the largest combined cycle plants in the Middle East.

Confidential, Multiple Locations

Assigned by a major German contractor to undertake retrospective delay analysis exercises on several combined cycle power plant power stations in Argentina, Finland, Kuwait, Spain, and the United Arab Emirates including one nuclear plant.

Confidential, Multiple Locations

Assisted a major German contractor on several occasions with the preparation of their Contract programmes on live projects in Europe and the UAE and has carried out planning audits to determine compliance with internationally recognised procedures.

Confidential, Bahrain

Stephen has also been on secondment to a major German contractor, undertaking a retrospective delay analysis exercise on a process engineering plant in Bahrain.

Confidential, Indonesia

Leading a team of delay and quantum analysts preparing an extension of time claim for the JV main contractor on a process plant in Indonesia.

Confidential, Confidential

Led a team of delay analysts preparing an extension of time claim for the main contractor on a process plant.

Confidential, Vietnam

Assigned by an international contractor to prepare a retrospective delay analysis exercise on three separate wind farm projects in Vietnam.

Confidential, Vietnam

Undertaking an independent expert assessment of the contractor's claim for extension of time on a wind farm project in Vietnam.

INFRASTRUCTURE

Confidential, Singapore

Appointed expert witness for the time related matters on a rail project in Singapore.

Confidential, United Kingdom

Appointed expert witness for the time related matters on a rail project in the United Kingdom.

Confidential, Thailand

Appointed expert witness for the time related matters on an infrastructure and supporting building project in Thailand.

Confidential, Thailand

Appointed expert witness for the time related matters on an infrastructure project in Thailand.

Confidential, Malaysia

Preparation of the main contractor's extension of time claim on a port project in Malaysia.

Confidential, India

Appointed expert witness for the time related matters on a rail project in India.

Confidential, Malaysia

Led a team of delay analysts preparing an extension of time claim for the main contractor on a rail project in Malaysia.

Confidential, India

Led a team of delay analysts preparing an extension of time claim for the main contractor on an infrastructure project in India.

Confidential, Philippines

Led a team of delay analysts preparing an independent assessment of JV culpability for an infrastructure project in the Philippines.

Confidential, Thailand

Appointed expert witness for the time related matters on an infrastructure project in Thailand.

Confidential, Thailand

Appointed expert witness for the time related matters on an infrastructure and building project in Thailand.

Confidential, Singapore

Expert analysis and preparation of a retrospective delay analysis on a large expressway project in Singapore.

Confidential, Hong Kong SAR

Preparation of the main contractor's extension of time claim for an infrastructure project in Hong Kong.

Confidential, Malaysia

Preparation of the main contractor's extension of time claim for an infrastructure project in Malaysia.

Confidential, Thailand

Appointed expert witness for the time related matters on a port project in Thailand.

Confidential, Singapore and Qatar

Led a team of delay analysts preparing an extension of time claim for the main contractor on a sewage treatment plant in the Middle East.

Confidential, Oman and Thailand

Leading a mixed discipline team, preparing extension of time claims for two infrastructure projects in Oman and Thailand.

CORE SKILLS AND COMPETENCIES

EXPERT COMMISSIONS - DELAY

Stephen has undertaken multiple expert commissions and provided oral testimony in arbitration and dispute board hearings. In addition, Stephen has been appointed to prepare, provide independent advice, assessments, and reviews of extension of time claims.

PRESENTATIONS AND TRAINING

Stephen has spoken to International Contractor's on programming and CPM programme preparation and best practice topics. He has also spoken to international Law Firms on delay analysis methodologies and CPM programme preparation topics.

Stephen has also designed and led Training Workshops on CPM programme and delay analysis methodologies.

ADDITIONAL INFORMATION

Legal feedback: "I found Stephen's advice and opinions to be well researched, presented and independent."

Client feedback: "I found Stephen to be highly professional, personable, and driven to achieve results by delivering a very client focused service. Who is responsible, trustworthy, and having a very high level of dedication and integrity."